



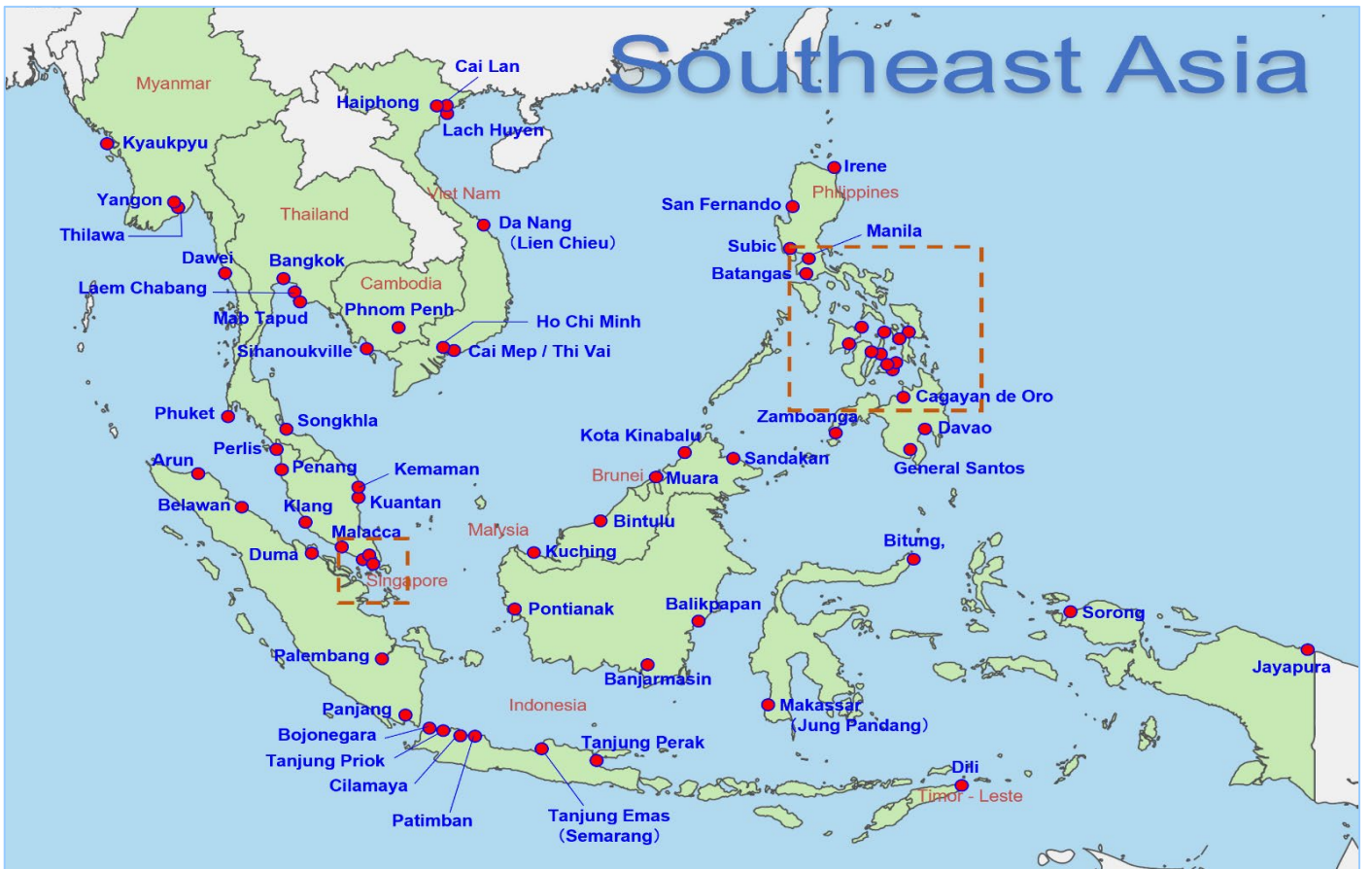
***THE OVERSEAS COASTAL AREA
DEVELOPMENT INSTITUTE OF JAPAN***

LIST OF PAST MAJOR CONSULTING SERVICES

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Southeast Asia



Name of Country	Project Description	Period	Client or Implementing Agency
Cambodia	Master Planning and Feasibility Study of the Sihanoukville Port	Aug 1996 - Mar 1997	JICA
	The Study on the Master Plan for Maritime and Port Sectors	Nov 2006 - Sep 2007	JICA
	Special Assistance for Project Formation (SAPROF) for Sihanoukville Port Urgent Development for Oil Supply Base & Multipurpose Terminal	Jul 2008 - Feb 2009	JBIC
	The Project for Establishment of National Port Policy and Administration System	Mar 2009 - Dec 2011	JICA
	The Project for the Study on Strengthening Competitiveness and Development of Sihanoukville Port	Jun 2011 - Jul 2012	JICA
	Japanese Technical Cooperation for the Project on Port Administration System in the Kingdom of Cambodia	May 2012 - Jun 2013	JICA

Name of Country	Project Description	Period	Client or Implementing Agency
	The Project for Capacity Development on Container Terminal Management and Operation in Sihanoukville Port	Dec 2013 - May 2016	JICA
	The Data Collection Study on International Logistics Function Strengthening in Kingdom of Cambodia	Nov 2015 - Jul 2016	JICA
	The Preparatory Survey for Sihanoukville Port New Container Terminal Development Project	Feb 2016 - Feb 2017	JICA
	Data Collection Survey for Improvement of Customs Procedures and Electronic Customs Clearance Systems for the Realization of National Single Window in Cambodia	Mar - Jul 2017	JICA
	The Detail Planning Survey for the Project for Capacity Development on Container Terminal Management and Operation in Sihanoukville Port (Phase 2) (Port EDI/IT Service)	Nov 2017 - Feb 2018	JICA
	Preparatory Survey on the Project for Port EDI for Port Modernization	Mar - Dec 2018	JICA
	The Project for Capacity Development on Container Terminal Management and Operation in Sihanoukville Port - Phase 2	Apr 2018 - Feb 2022	JICA
	The Project for the Development of Port Electronic Data Interexchange (EDI) System for Port Modernization	Apr 2019 - Nov 2022	MPWT
	Engineering Service for Sihanoukville Port New Container Terminal Development in the Kingdom of Cambodia	Oct 2019 - present	PAS
	Detailed Planning Survey for The Project for Strengthening Capacity for Ports Administration	Dec 2020 - Jan 2021	JICA
	Preparatory Study on Expansion of New Container Terminals in Sihanoukville Port	Dec 2020 - Jul 2022	JICA
	The Detailed Planning Survey on The Project for Capacity Development on Container Terminal Management and Operation in Sihanoukville Port - Phase 3 (Port Operation - Port Management)	Sep - Nov 2021	JICA
	The Detailed Planning Survey on The Project for Capacity Development on Container Terminal Management and Operation in Sihanoukville Port - Phase 3 (Port Operation - Human Resource Planning)	Sep - Nov 2021	JICA
	The Project for Capacity Development on Container Terminal Management and Operation in Sihanoukville Port - Phase 3 (1st stage) (2nd stage)	May 2022 - May 2024, Sep 2024 - present	JICA
	The Project for Strengthening Capacity for Port Administration	Jun 2022 - Dec 2025	JICA
	Sihanoukville Port New Container Terminal Expansion Project	Jun 2024 - present	JICA
	Detailed Planning Survey for the Project for the Development of the Master Plan to Transform Sihanoukville Port into a Regional Port and Logistics Hub	Apr - Jun 2025	JICA
	Sihanoukville Port New Container Terminal Development Project	Jul 2025 - present	PAS
	Project for the Development of the Master Plan to Transform Sihanoukville Port into a Regional Port and Logistics Hub	Nov 2025 - present	JICA
Indonesia	Feasibility Study on Banjarmasin Port Development Project	Oct 1976 - Aug 1977	JICA
	Financial Feasibility Study on Marunda Timber Industrial Development Project	Nov - Dec 1976	Daito Kogyo Co., Ltd.
	Feasibility Study on Bitung Port Expansion Project	Jul 1977 - Mar 1978	JICA
	Feasibility Study on Semarang Port Development Project	Sep 1977 - Jul 1978	JICA
	Feasibility Study on Arun Port development project	Aug - Sep 1977	OECF
	Technical Study for Southern Coast Development Plan on East Java	Nov 1978 - Mar 1979	JICA

Name of Country	Project Description	Period	Client or Implementing Agency
	Technical Study for Barito River Estuary Channel Project	Sep 1978	OECF
	Feasibility Study on Balikpapan Port Expansion Project	Jan - Nov 1979	JICA
	Feasibility Study on Sorong Port Development Project	May 1980 - Mar 1981	JICA
	Feasibility Study on Dumai Port Development Project	Oct 1982 - Oct 1983	JICA
	Participation in Reviewing the Master Plan for and Banjarmasin Port and Balikpapan Port	Apr - Jul 1984	DGST
	Feasibility Study on the Development Plan of Semarang Port (Phase-II)	May - Mar 1986	JICA
	Comprehensive Development Project for the Northern Sumatra	Jul - Sep 1989	IDCJ, JICA
	Maintenance Dredging in the Access Channel of Banjarmasin Port	Mar 1988 - Mar 1991	JICA
	Special Assistance for Project Sustainability on Dredgers	Nov 1991 - Mar 1992	OECF
	Comprehensive Development Project for the Southern Sumatra	Jun 1991 - Feb 1992	JICA
	Development Study on the Nationwide Ferry Service Routes (Stage I)	Jan 1992 - Mar 1993	JICA
	Demand Forecast of Dumai Port	Oct 1992 - Feb 1993	DGST
	Integrated Modernization Plan for Sea Transportation in Eastern Indonesia	Oct 1992 - Mar 1994	JICA
	Master Plan of Container Cargo Handling Ports, Dry Ports and Connecting Railways	Mar 1994 - Jul 1995	JICA
	Development Study on the Nationwide Ferry Service Routes (Stage II)	Mar 1997 - Nov 1998	JICA
	The Study on the Port Development Strategy	Nov 1997 - Mar 1999	JICA
	The Study on the Development Scheme for the Principal River Ports	Jan 2001 - Jun 2002	JICA
	The Study for Development of the Greater Jakarta Metropolitan Ports	Mar 2001 - Dec 2003	JICA
	Preliminary Study on the Urgent Development Project of Tanjung Priok port	Oct - Nov 2004	JICA
	Port Security Enhancement Program of the Major Indonesian Public Ports	Apr 2005 - Sep 2006	JICA
	The Study on the New Public Private Partnership Strategy for the Port Development and Management in the Republic of Indonesia	Jan - Dec 2009	JICA
	The Master Plan Study on Port Development and Logistics in Greater Jakarta Metropolitan Area	Mar 2010 - Dec 2011	JICA
	The Study on a Masterplan for Establishing a Metropolitan Priority Area for Investment and Industry in the JABODETABEK Area	Oct - Dec 2011	JICA
	The Preparatory Survey on Cilamaya New Port Development Project	Jan 2012 - Mar 2014	JICA
	The Study on Efficient and Integrated Transport / Logistics Development in Eastern MPA	Jul 2013 - Mar 2014	JICA
	The Basic Survey (1) For the Project on Formulating Strategy Plan for Strengthening Port EDI in Indonesia	May - Aug 2015	JICA
	The Basic Survey (2) For the Project on Formulating Strategy Plan for Strengthening Port EDI in Indonesia	Mar - Jun 2016	JICA

Name of Country	Project Description	Period	Client or Implementing Agency
	The Preparatory Survey on New Patimban Port Development Project in the Republic of Indonesia	Jul 2016 - Oct 2017	JICA
	Detailed Design Study of New Patimban Port Development Project in the Republic of Indonesia	Dec 2016 - Sep 2017	JICA
	The Project on Port EDI Enhancement Strategy in the Republic of Indonesia	Apr 2017 - May 2019	JICA
	Technical Assistance on Selection of Operator for Patimban Port Development Project in Indonesia	Aug 2017 - Jun 2019	JICA
	Detailed Planning Survey on the Project for Capacity Development on Port Management Organization in Indonesia	Apr - Jul 2022	JICA
	The Project for Capacity Development on Port Management Organization in Indonesia	Mar 2023 - present	JICA
	The project for Development of Marine and Fisheries Surveillance Infrastructure Plan In the Republic of Indonesia	Aug 2025 - present	JICA
Malaysia	Feasibility Study on Kelantan Port Development Project	Sep 1979 - Feb 1981	JICA
	Investigation into the Feasibility of Bintulu Deepwater Port Project	Jan - Mar 1980	JICA
	Feasibility Study on Perlis Port Development Project	Jun 1983 - Apr 1984	JICA
	Feasibility Study on Rajang Port Development Project	Aug 1990 - Feb 1992	JICA
Myanmar	The Urgent Project for Rehabilitation of Yangon Port and Main Inland Water Transportation	Feb 2009 - Feb 2015	JICA
	Formation Study on Capacity Improvement Plans for Yangon and Thilawa Ports	Feb 2012	JTCA
	The Preparatory Survey for the Project for Expansion of Yangon Port in Thilawa Area	Jul 2012 - Jun 2014	JICA
	Preparatory Survey on Yangon Port in Thilawa Area and Logistics Depot Development in the Republic of the Union of Myanmar	Oct 2013 - Apr 2014	JICA
	Preparatory Survey for the Integrated Regional Development for Ethnic Minorities in the South-East Myanmar	May - Jun 2013	JICA
	The Project for the Integrated Regional Development Plan to Support Ethnic Minorities in the South-East Myanmar in the Republic of the Union of Myanmar	Jan 2014 - May 2015	JICA
	Preparatory Survey on the Project for the Development of Port EDI System in the Republic of the Union of Myanmar	Aug 2014 - Mar 2015	JICA
	The Project for Port EDI for Port Modernization	Jun 2015 - Jun 2018	MPA
	The Project for the National Logistics Master Plan Study	Jun 2016 - Mar 2018	JICA
	The Data Collection Survey for the Development Program in Tanintharyi Region	Jun 2017 - Oct 2022	JICA
	Data Collection Survey for the Development of Yangon Port	Apr 2018 - Feb 2019	JICA
	The Supplemental Survey of the Feasibility Study for the Expansion Project of Yangon Port in Thilawa Area (Phase 2)	Jul - Nov 2018	MPA
	Data Collection and Analysis for Port Function Expansion for Yangon Port	Feb - Mar 2019	JICA Myanmar Office
	Data Collection and Analysis for Candidate Substituting Port for Yangon Port	Dec 2019 - Feb 2020	JICA Myanmar Office
	Data Collection Survey on Navigation Channel and Port Possibilities in Yangon Port	Mar 2020 - Mar 2022	JICA Myanmar Office
Philippines	Investigation on the Feasibility of Fishing Ports Development Project	Feb - Jun 1978	JICA

Name of Country	Project Description	Period	Client or Implementing Agency
	Feasibility Study on Irene Port Expansion Project	Apr 1981 - Mar 1982	JICA
	Feasibility Study on San Fernando Port Development Project	Feb 1983 - Mar 1984	JICA
	Feasibility Study on the Development Project of Batangas Port	Sep 1984 - Dec 1985	JICA
	Feasibility Study on the Manila South Port Rehabilitation Project	Mar 1986 - Nov 1987	JICA
	Nationwide Roll-On Roll-Off Transport System Development	Apr 1991 - Aug 1992	JICA
	Greater Capital Region Integrated Port Development Study	Mar 1993 - May 1994	JICA
	Subic Bay Port Master Plan	Dec 1997 - Aug 1999	JICA
	Social Reform Related Feeder Ports Development Project	Apr 1998 - Mar 2000	DOTC
	The Study on the Cebu Integrated Port Development	Nov 2000 - Mar 2002	JICA
	Consulting Services for the Detailed Design and Construction Supervision for the Subic Bay Port Development Project	2001 - 2002, Oct - Nov 2005, Apr - May 2006	SBMA
	The Study on the Master Plan for the Strategic Development of the National Port System	Oct 2002 - Mar 2004	JICA
	The Feasibility Study on the Development of Road RO-RO Terminal System for Mobility Enhancement in the Republic of the Philippines	Aug 2006 - Dec 2007	JICA
	Data Collection Survey on Disaster-resilient Feeder Ports and Logistics Network in the Republic of the Philippines	Jul 2015 - Jan 2016	JICA
	Technical Support to the Formulation of Subic Bay Regional Development Master Plan in the Republic of the Philippines	Jan 2020 - Jul 2022	JICA
Singapore	Technical Study for Dredging Project of the Straits of Singapore	Aug 1978 - Mar 1979	JICA
Thailand	Participation in the Appraisal Mission of OECF to Review the Electricity Generating Vessel Project	Mar - Apr 1978	OECF
	Feasibility Study on the Industrial Port Development Project on the Eastern Seaboard	Jul 1982 - Nov 1983	JICA
	Master Plan Study on Sub-Regional Development of the Upper Southern Part of Thailand	May 1983 - Mar 1984	JICA
	Feasibility Study on Comprehensive Development of Coastal Shipping	Jul 1983 - Mar 1984	JICA
	Feasibility Study on the Development Project of Laem Chabang Coastal Area	Jan - Mar 1984, May - Mar 1985	JICA
	Feasibility Study on the Dredging Plant Development Project	May 1985 - Jul 1986	JICA
	Effective Port Management and Operation System	Aug 1986 - Mar 1988	JICA
	Feasibility Study on Measures to Promote the Container Handling System through Leam Chabang Port	Mar 1988 - Mar 1989, Jun - Jul 1989	JICA
	Modernization of Bangkok Port	Mar 1993 - Mar 1994	JICA
	Second Bangkok International Airport Development Project	Oct 1996 - Jan 1997	OECF
Timor - Leste	Japanese Assistance on Strengthening Institutional Capacity of National Development Agency (ADN)	Jun - Dec 2012	JICA
	Data Collection Study on the Port Sector in Timor - Leste	Jul 2013 - Jan 2014	JICA

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	Project for Study on Dili Urban Master Plan	Jun 2014 - Feb 2015	JICA
	The Project on Strategic Regional Ports Master Plan	Jun 2022 - Jun 2024	JICA
Viet Nam	Special Assistance for Project Formation on Energy and Transportation Projects (Port Sector)	Feb - Mar 1993	OECF
	The urgent rehabilitation plan of Hai Phong Port the master plan study on the transport development in the northern part of the Socialist Republic of Viet Nam	Jun - Sep 1993	JICA
	Feasibility Study on Cai Lan Port Construction Project	Dec 1993 - Jun 1994	JICA
	Master Plan Study on Coastal Shipping Rehabilitation and Development Project	Dec 1995 - Jan 1997	JICA
	Port Development Plan in the Key Area of the Central Region	Feb 1997 - Aug 1998	JICA
	Special Assistance for Project Formation for Da Nang Port Expansion Project	Jul 1998	OECF
	Special Assistance for Project Formation Hai Phong Port Rehabilitation Project and Cai Lan Port Expansion Project	Jan 1999	OECF
	The Study on the National Transport Development Strategy in the Socialist Republic of Vietnam (VITRANSS)	Jan 1999 - Jun 2000	JICA
	Consulting Services for Hai Phong Port Rehabilitation Phase II Project	2000~2001	MOT Viet Nam
	The Port Development Study in the South	Mar 2001 - Mar 2002	JICA
	The Study on the Red River Inland Waterway Transports System	Dec 2001 - Mar 2003	JICA
	Transportation Sector Study in Socialist Republic of Viet Nam	Nov 2002 - Jun 2003	JBIC
	The Project on the Improvement of the Port Management System	Feb 2005 - Dec 2008	JICA
	The Comprehensive Study on the Sustainable Development of Transport System In The Socialist Republic Of VIETNAM (VITRANSS)	Nov 2007 - Aug 2009	JICA
	The Study on the Transport and Urban Traffic Sector	Mar 2010 - Aug 2011	JICA
	The Detailed Design Study of Lach Huyen Port Infrastructure Construction Project	Mar 2011 - Jan 2012	JICA
	The Development Project for Inland Transportation by Water in the Lower Reach of Mekong River	2011	JTCA
	Consulting Services Contract Package for Selection of Port Operator under Cai Mep-Thi Vai International Port Construction Project	May 2011 - Jul 2013	MOT Viet Nam
	Study on the Expansion of Danang Port (Stage 2)	Sep 2012	JTCA
	Preparation of Feasibility Study on The Coal Transshipment Terminal Project for Thermal Power Centers	Dec 2013 - Oct 2014	JICA
	The Study for Tien Sa - Da Nang Port Improvement Project (Phase 2)	May 2014 - Jan 2015	JICA
	Survey on Development of Lach Huyen Port Stage II	Nov 2017	JTCA
	Knowledge Development Support for Southeast Asia - Transport and Logistics Expert	Aug 2019 - Feb 2020	ADB
	Data Collection Survey for Sustainable Transport Development Strategy in Vietnam	Mar 2020 - Dec 2021	JICA

Name of Country	Project Description	Period	Client or Implementing Agency
	Data Collection Survey on Development of the Lien Chieu Port	Sep 2020 - Aug 2021	JICA Viet Nam Office
	Technical Cooperation Project for Diffusion of National Technical Standards for Port Facilities in Vietnam (Technical Standards Development)	Jul - Sep 2022	JICA
	Technical Cooperation Project for Diffusion of National Technical Standards for Port Facilities in Vietnam (Technical Standard Dissemination)	Jul - Sep 2022	JICA
	Feasibility Study for Improvement of Low-carbon Logistics/Inland Waterway Transportation in Northern Viet Nam	Jul 2023 - Feb 2024	METI
	The Technical Assistance Project on the Development, Dissemination of the Written Guidelines for the National Technical Standards for Seaport Facilities and Capacity Buildings for the Management, Exploitation and Maintenance of Marine Port Facilities in Viet Nam (Phase 1) (Phase 2)	Jul 2023 - Nov 2025, Aug 2025 - present	JICA

Name of Country	Project Description	Period	Client or Implementing Agency
ASEAN region	The Study on Guidelines for Assessing Port Development Priorities Including Acceptable Performance Levels in ASEAN	Feb 2009 - Feb 2010	JICA
	The Study on Project Priorities to Upgrade Performance and Capacity of ASEAN Network Ports	Jun 2010 - Mar 2011	JICA
	The Master Plan and Feasibility Study on the Establishment of an ASEAN Roll-on/Roll-off (RO-RO) Shipping Network and Short Sea Shipping	Jan 2012 - Mar 2013	JICA
	The Study for Collecting Basic Information on Port EDI and Verifying the Present Situation in ASEAN	Mar - Nov 2012	JICA
	Preparatory Study on Ensuring Sustainable Logistics in the ASEAN Region and Other Areas / Study on Port Management and Capacity Enhancement in the Metropolitan Area of the Philippines	Aug 2024 - Mar 2025	JTTRI



Name of Country	Project Description	Period	Client or Implementing Agency
China	Technical Study for Construction of Sijiusuo Open Sea Berth	Aug 1981 - May 1982	MOT China
	Technical Study for Container Terminal Construction in Xiamen Port	May 1981	Japanese Confederation
	Feasibility Study on Three Ports (Qinhuangdao, Qingdao & Lianyungang) Development Project	Jul 1983 - Sep 1984	JICA
	Detailed Design for East Quay Development of Tianjin Port	Sep 1985 - Sep 1986	Tianjin Harbour Construction and Development Company
	Qingdao Port and Lianyungang Port Expansion Project	Dec 1985 - Jan 1987	MOT China
	Feasibility Study on the Port Development of Dapong Bay	Jan 1986 - Mar 1987	JICA
	Technical Advice on Preparation of Tender Document Qingdao Port's Cereal Handling Facilities	Mar - Nov 1987	MOT China
	Feasibility Study on the Development Project of Dalian Port	Mar 1987 - Oct 1988	JICA
	Supervision Work of the Southern Wharf Structure at East Pier Project in Tianjin Port	Jan 1987, May 1987 - Nov 1989	Construction and Development Company
	Technical Advice on Preparation of Tender Document for Qingdao Port's Coal Handling Facilities	Feb - Aug 1988	MOT China
	Technical Advice on Preparation of Tender Document for Lianyungang Port's Cereal Handling System	Jul - Sep 1988	MOT China
	Technical Service on Construction of North Pier Project in Tianjin Port	Nov 1988 - Jun 1989	Construction and Development Company
	Feasibility Study on Three Ports (Qinhuangdao, Lianyungang & Sijiusuo) Development Project	Dec 1988 - Mar 1990	JICA
Development Plan for Waigaoqiao Zone in Shanghai Pudong New Area	Aug 1992 - Mar 1993	JICA	
South Korea	Site Selection Study of Container Terminal	Jun - Dec 1984	MOMAF

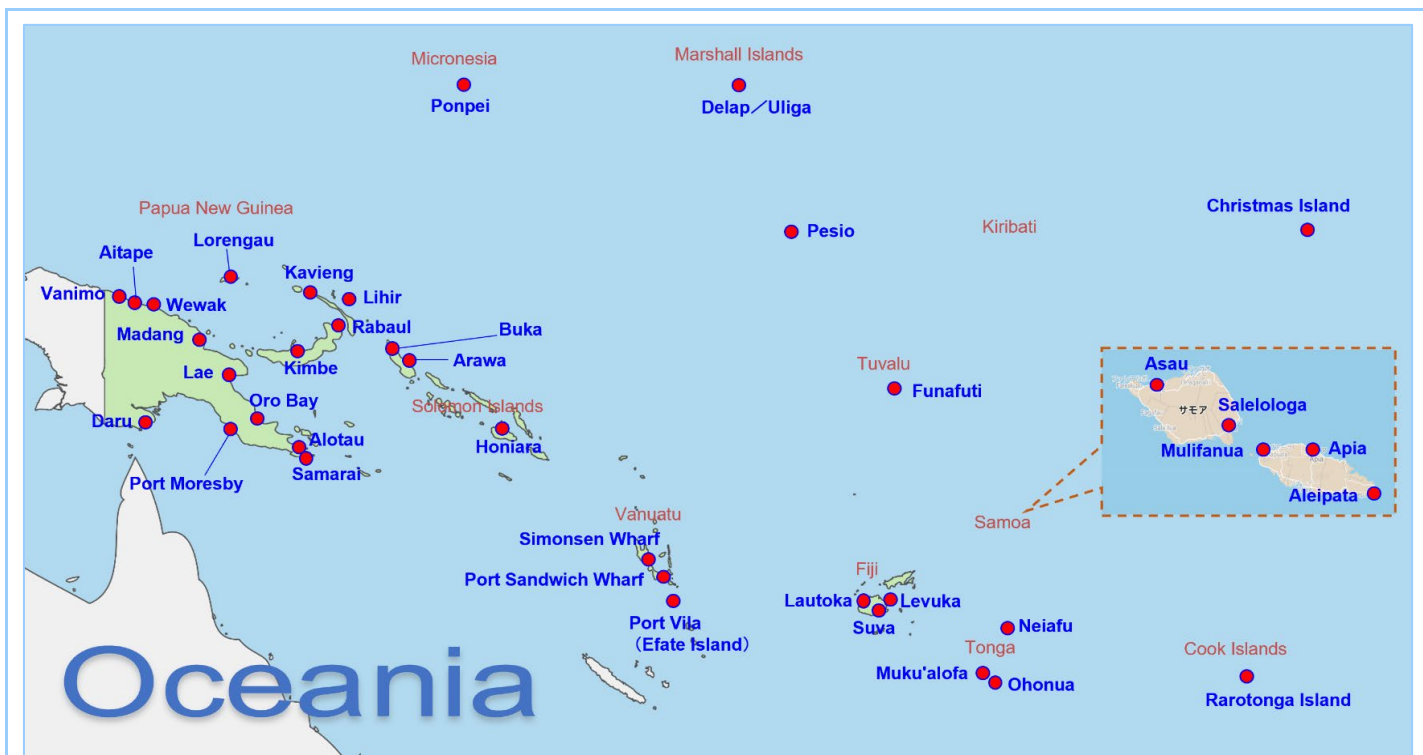


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Bangladesh	Feasibility Study on the Port Development Project of Dhaka and Narayanganj	Jan 1986 - Oct 1987	JICA
	Feasibility Study on Dhaka Container Terminal Project	Nov 1989 - Mar 1991	JICA
	Special Assistance for Project Formation on the Dhaka Port Development Project	Sep - Nov 1992	OECF
	Construction of the Bridge over the River Rupsa in Khulna (Phase I)	Jul 1998 - Mar 1999	JICA
	Preparatory Survey for the Construction and Operation of Imported Coal Transshipment Terminal Project in Matarbari Area	Jan - Dec 2015	JICA
	Data Collection Survey on the Matarbari Port Development in the People's Republic of Bangladesh	Dec 2016 - Jan 2018	JICA
	Preparatory Survey on the Matarbari Port Development Project in the People's Republic of Bangladesh	Nov 2017 - Aug 2019	JICA
	Consultancy Services for Matarbari Port Development Project	Sep 2020 - present	CPA
	The Project for Capacity Development on Operation, Maintenance and Management in Matarbari Port (Phase 1) (Phase 2)	Jan 2022 - May 2023, Jul 2023 - present	JICA
India	Project for the Formulation of MIDI Master Plan	Feb 2024 - present	JICA
	Feasibility Study on the Development of Calcutta and Haldia Dock Systems	May 1988 - Oct 1989	JICA
	Feasibility Study on the Improvement Plan of New Mangalore Port	Aug 1989 - Aug 1990	JICA
	Development of the Port of Mumbai	Jan 1997 - Mar 1998	JICA
	The Study on the Port Modernization Plan	Dec 2006	JTCA
Data Collection Survey on the Improvement of Port Operations	Sep 2013 - Feb 2014	JICA	

Name of Country	Project Description	Period	Client or Implementing Agency
	The Project on Improvement of Chennai Port Operation (Phase I)	Jul 2014 - Sep 2016	JICA
	The Project on Improvement of Chennai Port Operation (Phase II)	Jan 2017 - Feb 2018	JICA
	The Preparatory Survey on the Tuticorin Outer Harbour Development Project in India	Feb 2016 - Feb 2017	JICA
Pakistan	Feasibility Study on Gwadar Mini-Port Construction Project (Phase I)	Sep 1978 - Feb 1979	JICA
	Feasibility Study on Gwadar Mini-Port Construction Project (Phase II)	Jun 1979 - Mar 1980	JICA
	Feasibility Study on Containerization Project	Nov 1980 - Mar 1982	JICA
	Master Plan Study for the National Transport Plan	Mar 1981, Mar - Nov 1982	Mitsui Knowledge Development Co., Ltd.
	The Study on the National Transport Plan in the Islamic Republic of Pakistan	Jul 1987 - Mar 1988	JICA
	Pakistan Transport Plan Study in the Islamic Republic of Pakistan	Jun 2005 - Mar 2006	JICA
	Preliminary Study on Transport-related Project Formation in Pakistan Republic of Pakistan	Nov 2007 - Feb 2008	JICA
Sri Lanka	The Development Project of the Port of Colombo	Jun 1979 - Mar 1980	JICA
	The Development Study on the Port of Colombo in the Democratic Socialist Republic of Sri Lanka	Nov 1988 - Mar 1989	JICA
	Feasibility Study on Galle Port Development Project	Sep 1990 - Nov 1991	JICA
	Special Assistance for Project Sustainability on Port of Colombo Expansion Project	Sep 1991 - Mar 1992	OECD
	Enhancement of Management of the Port of Colombo (Stage 1)	Dec 1993 - Feb 1995	SLPA
	Enhancement of Management of the Port of Colombo (1st part of Stage 2)	Mar 1997 - Dec 1998	SLPA
	Study on the Development of New Port of Colombo in the Democratic Socialist Republic of Sri Lanka	Jul 1995 - May 1996	JICA
	Study on Urgent Development of the Port of Galle as a Regional Port in the Democratic Socialist Republic of Sri Lanka	Feb - Nov 2000	JICA
	The Study on Special Assistance for Project Implementation (SAPI) for Port of Colombo North Pier Development Project I-II	Jan - Mar 2000	JBIC
	New North Pier Development Project on the Port of Colombo (Stage II - Computer System)	Jan 2003 - Mar 2005	SLPA
	Data Collection Survey on Logistics Sector in Sri Lanka	Dec 2016 - Jan 2018	JICA
	Consultant's Services under Japan's Grant Aid for the Economic and Social Development Programme (FY2016) for the Democratic Socialist Republic of Sri Lanka	Oct 2017 - Jul 2018	JICA
	National Port Master Plan - Port Management Specialist	Aug - Nov 2019	ADB
	National Port Master Plan - Resource Person for the Capability Enhancement Program	Nov 2019	ADB
	Preparatory Survey for the Project of Development of the East Container Terminal in the Colombo South Port in the Democratic Socialist Republic of Sri Lanka	Dec 2019 - Aug 2021	JICA

Name of Country	Project Description	Period	Client or Implementing Agency
South Asian region	Data Collection Survey for Maritime Transport, Industry and Trade in South Asia	Jun - Oct 2014	JICA
	Data Collection Survey on Cross-Border Maritime Traffic in South Asia	Jul 2015 - Mar 2016	JICA
	Advancing Cooperation in the Maritime Sector in South Asia Subregional Economic Cooperation Program - Trade Facilitation Specialist (Maritime Ports)	Nov 2019 - Sep 2021	ADB

Name of Country	Project Description	Period	Client or Implementing Agency
Asian region	Survey on the Port and Shipping Sector in Asian Countries	Sep 2003 - Mar 2004	JBIC



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Cook Islands	Coastal Protection and Port Improvement	1991 - 1994	JICA
Kiribati	Supervisory Work on the Construction of a Pier at Xmas Island	2000 - 2003	NASDA
	Data Collection Survey on Port Development in the Republic of Kiribati	Apr 2024 - Feb 2025	JICA
	Preparatory Survey for the Project for Expansion of the International Wharf in Betio Port	Feb 2026 – present	JICA
Micronesia	Preliminary Study on the Improvement of Pohnpei International Airport	Nov 2004 - Jan 2005	JICA
	Basic Data Collection Survey on Port Development in Federated States of Micronesia	Dec 2018 - Jul 2019	JICA
Papua New Guinea	Technical Appraisal of Lae Port Development Project	Apr - May 1980	ADB
	The Survey for Transportation Sector (Port Plan)	Mar - Aug 2010	JICA
	Technical Advisory Work for Port Development & Port Management	Jan - Mar 2012	JICA
	The Project for Capacity Development of Department of Transport in the Maritime Transport Sector	Apr - Jul 2013	JICA
	The Project for Capacity Development of Department of Transport in Port Policy and Administration	Jan 2014 - Mar 2018	JICA
	Detailed Planning Survey on the Project for Capacity Development of Department of Transport in Port Policy and Administration (Phase 2)	Mar - Jul 2021	JICA
	The Project for Capacity Development of Department of Transport in Port Policy and Administration (Phase 2)	Jan 2022 - May 2025	JICA
Samoa	Development of Ports in Western Samoa	Jan - Sep 1987	JICA
Solomon Islands	Participation in the Appraisal Mission of the Asian Development Bank to Review Honiara Port Development Project	Aug 1977	ADB
	The Project for Improvement of Honiara Port Facilities	Feb - Dec 2013	JICA

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Vanuatu	Technical Advisory Work for Port Development Planning in Vanuatu	Mar 2011	JICA
	Implementation Assistance for the Port Vila Lapetasi International Multi-Purpose Wharf Development Project in Vanuatu	Feb 2014 - Jul 2018	JICA
	Building Project Implementation Capacities in the Pacific - Independent Design review: Investigation and redesign of the South Paray Wharf Facility, Efate, Vanuatu	Jul 2019 - Jun 2021	ADB
	Infrastructure and Public Financial Management Support Facility - Independent Design Review	Feb 2020 - Feb 2022	ADB
Tuvalu	The Data Collection Survey for the Improvement of Funafuti Port in Tuvalu	Oct 2025 - present	JICA

Name of Country	Project Description	Period	Client or Implementing Agency
Oceanian region	Data Collection Survey on Strategic Development of Maritime Infrastructures in the Pacific Region	Mar - May 2010	JICA
	Basic Research Study of Reverse Logistics in the Pacific Islands	Feb 2012 - Feb 2013	JICA
	Advisory Services for Port Operations and Maintenance Policies in the Pacific Region	Jul 2023 - Jun 2025	JICA



Name of Country	Project Description	Period	Client or Implementing Agency
Costa Rica	Feasibility Study on Caldera Port Expansion Project	Jun 1980 - Mar 1981	JICA
	Maintenance Project of Caldera Port	Sep 1985 - Mar 1986	JICA
	National Plan for Port Development	Jan - Dec 1995	MOPT
Cuba	Information Collection and Verification Survey For Transportation Sector in Cuba	Jan - Jul 2016	JICA
	Project for Formulation of National Transport Master Plan in the Republic of Cuba	Sep 2018 - Mar 2023	JICA
Dominican Republic	Feasibility Study on the Development Project of San Pedro de Macoris Port	Sep 1986 - Dec 1987	JICA
El Salvador	Port Reactivation in La Union Province	Oct 1997 - Mar 1998	JICA
	Technical Evaluation Review (Port) for the Detailed Design Study on the Port Reactivation Project in La Union Province (Phase II)	Jun 2002 - Mar 2003	JICA
	Special Assistance for Project Implementation for Advisory Services on the Operation of the La Union Port	Oct 2009 - Jul 2010	JICA

Name of Country	Project Description	Period	Client or Implementing Agency
	The Project for the Strengthening of Teaching Quality of MEGATEC La Union in the Republic of El Salvador (Strengthening of Teaching Competences of the Teachers of "Logistics & Customs" and "Port Administration & Operation")	Oct 2010 - Nov 2011	JICA
	Special Technical Assistance for Maintenance Dredging of the Port of La Unión in the Republic of El Salvador	Mar 2013 - May 2014	JICA
	Survey on Port Activation Plan in La Union Port in El Salvador	Oct 2019 - Mar 2022	JICA
Guatemala	Feasibility Study on the Development Project of Santo Tomas de Castilla Port	May 1987 - Jul 1988	JICA
Honduras	Improvement of the Ports	Jan 1993 - Mar 1994	JICA
Mexico	General Advice to the Mexican Government on the Industrial Ports Development Program in Mexico	Oct 1978	Consaltoria Externa Mexico, S.A.
	Advisory Services for the Mexican Government on the Ongoing Construction of Industrial Ports	Nov - Dec 1979, Mar 1980	JICA
	Technical Study of Multi-Purpose Terminal Construction Plan in Main Industrial Ports	Dec 1980 - Sep 1981	CPD Mexico
	Technical Study of Industrial Ports Development Program	Jul 1980 - Mar 1981	JICA
	Feasibility Study on Tuxpan Industrial Port Development Project	Jul 1982 - Nov 1983	JICA
	Technical Study for Ship Maneuvering at Oil-Exporting Ports	Aug 1982	PEMEX
	Feasibility Study on the Development Project of Manzanillo Port	1984 - 1985	JICA
	The Improvement Plans of the Pacific Coast Ports	Mar 1989 - Jul 1990	JICA
Panama	Feasibility Analysis and Final Report Making for the Second Panama Canal Project	Sep 1990 - Sep 1993	Commission for the Study of Alternatives to the Panama Canal
	Rehabilitation Plan and the Container Terminal Operation Plan at the Port of Cristobal	Oct 1992 - Nov 1993	JICA
	Development Plan of the Port of Balboa	Mar 1996 - Jun 1997	JICA
	The Preparatory Study on the Comprehensive Ports Development Plan	Jan - Mar 2003	JICA
	Technical Advice on Comprehensive Ports Development Plan	Jun 2003 - Aug 2004	JICA
	Survey on Port Development in Panama Canal Area	Aug 2019	JTCA
Trinidad and Tobago	Master Plan on San Fernando Foreshore Reclamation Project	Apr - May 1982	JTCA

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Central American region	Data Collection Survey on Logistics in Central America	Feb 2016 - Mar 2017	JICA
	Project to Strengthen Capacities in the Elaboration of Regional Master Plan for Mobility and Logistics for Sustainable Regional Development in the Framework of Central American Economic Integration	Nov 2019 - Jan 2024	JICA



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Argentina	Master Plan on Punta Medanos Deep Water Port Construction Project	Apr - Jul 1979	JICA
Bolivia	Detailed Planning Survey on the "Project for Institutional Strengthening in the Inland Water Transportation"	Dec 2022 - Mar 2023	JICA
	Project for Institutional Strengthening In the River Transport	Mar 2026 - present	JICA
Brazil	Feasibility Study on Praia Mole Port Construction Project	Jan - Jul 1977	JICA
	Technical Study of Cumuruxatiba Port Development Project	Nov - Dec 1980, Mar - Aug 1981	JBP
	Pecem Industrial and Port Complex Development Plan	Nov 2005 - Mar 2006	JICA
	Preparatory Survey Phase II for Port of Itaqui Expansion Project	Jan - Oct 2011	JICA
	Survey on Enhancing the Efficiency of Inland Waterway Transport in Brazil	Aug - Sep 2014	JTCA
Chile	Technical Study of Chip Export Terminal in Port of San Vicente	May - Jun 1980	Ishikawajima-Harima Heavy Industries Co. Ltd.
	Development Plan of Valparaiso Port and San Antonio Port	Sep 1985 - Aug 1986	JICA
Colombia	Study on the Port Policy and Technical Assistance	Nov - Dec 2015	JTCA

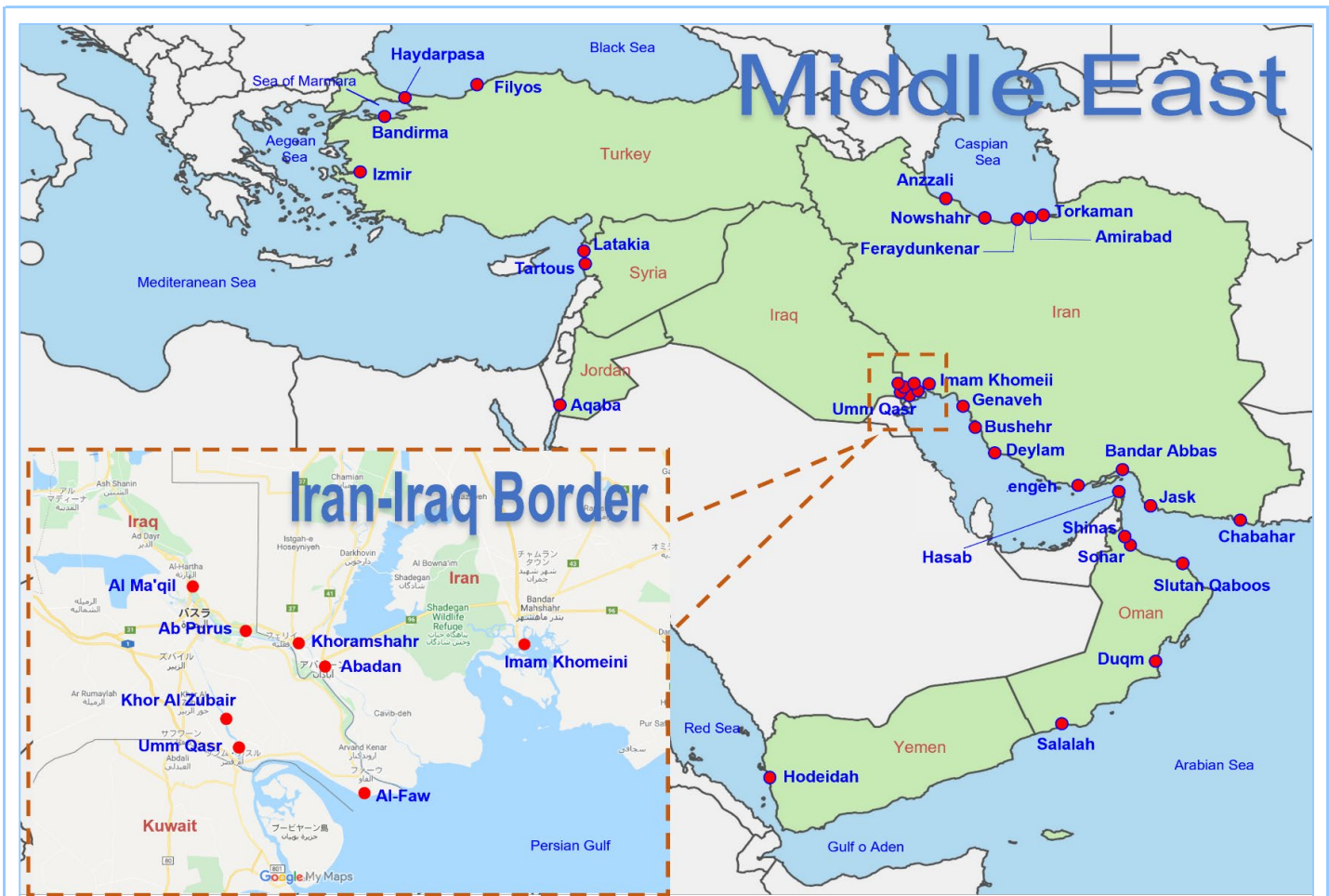
Name of Country	Project Description	Period	Client or Implementing Agency
	Colombia Advisory Services for Local Port Planning	Jul 2023 - present	JICA
Ecuador	Master Plan for the Port of Guayaquil	Jul 1994 - Nov 1995	JICA
Paraguay	Master Plan on National Transport Plan	May 1991 - Jan 1992	JICA
Peru	Feasibility Study on Callao Port Development Plan	Jul 1982 - Nov 1983	JICA
	Special Assistance for Project Formation (SAPROF) on Callao Port Development Project	1994	OEFC
Uruguay	Feasibility Study on the Development of New Port Terminals at Montevideo Port	Jan 1992 - Feb 1993	JICA
Venezuela	Integrated River Improvement for the Orinoco River	Sep - Dec 1998	JICA

Europe



Name of Country	Project Description	Period	Client or Implementing Agency
Bulgaria	Master Plan Study on Container Terminal Construction Project in Bouraan Port	Apr - Jun 1977	Ishikawajima-Harima Heavy Industries Co. Ltd. / Nissho Iwai Corporation / Mitsubishi Heavy Industries, Ltd. / Mitsubishi Corporation
	JBIC Special Assistance for Project Formation for New Container Terminals Development Project at the Ports of Varna and Bourgas	2007	JBIC
Georgia	Special Assistance for Project Formation (SAPROF) for Poti Port Development Project	Nov 1998 - Mar 1999	OECD
Kazakhstan	Study for the Project of the Integrated Logistics System and Marketing Action Plan for Container Transportation	Aug 2006 - Oct 2007	JICA
Lithuania	The Preparatory Study on the Port Development Project	May - Sep 2002	JICA
	Technical Advice on the Feasibility Study on the Port Development Project	Apr 2003 - Dec 2003	JICA
Poland	National Transport Plan	May 1991 - Feb 1993	JICA
Romania	Container Terminal Development Project in Port of Constantza-South	Aug - Nov 1996	OECD
	The Feasibility Study on the Development Project of the Port of Constanza	Sep 2000 - Feb 2002	JICA
Turkmenistan	Data Collection Survey on Integrated Physical Distribution System	Nov 2009 - Mar 2010	JICA
Ukraine	Survey on Establishing a Nationwide Strategic Port Development Plan	Dec 2008	JICA

Name of Country	Project Description	Period	Client or Implementing Agency
Central Asia and the Caucasus region	Strengthening the capacity to formulate policies to enhance the value of the Trans-Caspian International Transportation Corridor (green logistics)	Mar 2025 - Mar 2026	JICA



Name of Country	Project Description	Period	Client or Implementing Agency
Iran	Port Sector Study	Oct 1993 - Jun 1995	JICA
Iraq	Port Development Project	Oct 2011 - May 2012	JICA
	Master Plan Study for Port Sector in the Republic of Iraq	Aug 2013 - Mar 2016	JICA
Jordan	Improvement Plan of the Port Aqaba	Nov 1994 - Mar 1996	JICA
Oman	Feasibility Study on Development Project of Northern Oman Ports	Oct 1989 - Oct 1990	JICA
	Sohar Port Development Project	Nov - Dec 1997	JEXIM
	The Master Plan Study of Salalah Port and Its Hinterland	Nov 1999 - Jan 2001	JICA
	Technical Advice on Comprehensive Ports Development Plan	Dec 2003 - Mar 2005	JICA
	The Study on the Comprehensive Ports Development Plan	Sep 2007 - Mar 2008	JICA
Syria	Port Development Plan	Mar 1995 - May 1996	JICA
	Technical Cooperation for the Modernization of Cargo Transportation Project	Nov 2007 - Dec 2009	JICA
Turkey	Feasibility Study on Filyos Port Development Project	Nov 1989 - Mar 1991	JICA
	Master Plan Study for the Ports Development at the Sea of Marmara	Mar 1996 - Oct 1997	JICA
	Special Assistance for Project Formation for Izmir Port Development Projects	May - Jul 1998	OEFC

Name of Country	Project Description	Period	Client or Implementing Agency
	The National Port Development Master Plan	Jul 1999 - Mar 2000	JICA
Yemen	Feasibility Study on the 7th Berth Construction Project of Hodeidah Port	Nov 1981 - Jan 1983	JICA



Name of Country	Project Description	Period	Client or Implementing Agency
Algeria	Development of Ports of Algiers, Oran and Annaba	Aug 1991 - Feb 1993	JICA
Angola	Urgent Rehabilitation Program of Ports	Mar 2005 - Sep 2006	JICA
Cameroon, Togo	Survey for Strategy of Port Development in Cameroon and Togo	Jan - Feb 2011	JTCA

Name of Country	Project Description	Period	Client or Implementing Agency
DR Congo	Data Collection Survey for Matadi Port	Dec 2019 - Feb 2020	JICA
	The Preparatory Survey for the Rehabilitation Project of the Container Terminal of Port of Matadi	Apr 2021 - May 2022	JICA
	Projet D'amelioration du Terminal Conteneur du Port de Matadi	Oct 2022 - present	SCTP
Côte d'Ivoire	Project Formation Survey for Port Development Plan in Abidjan	Dec 2013	JTCA
	Project for the Development of Urban Master Plan in Greater Abidjan	Jun - Nov 2014	JICA
	The Preparatory Study for Improvement Project of Grain Berth of Port of Abidjan	Jun 2015 - May 2017	JICA
	Detailed Design Study of Abidjan Port Grain Berth Construction Project	Jul 2017 - Mar 2018	JICA
Djibouti	Comprehensive Maritime Transport Plan for Gulf of Tadjouura	Nov 2004 - Jan 2005	JICA
	Data Collection Survey on Maritime Transport Capacity at Gulf of Tadjourah	May - Jul 2017	JICA
	Preparatory Survey on Reinforcement of Maritime Transport at Gulf of Tadjourah	Jun 2018 - Sep 2019	JICA
	The Project for the Reinforcement of Maritime Transport Capacity at the Gulf of Tadjourah	Nov 2019 - Jan 2025	MET
Egypt	Technical Cooperation Program to the Suez Canal Authority (Feasibility Study)	Jun - Oct 1979	JICA
	Feasibility Study on the Second Stage Development Project of Suez Canal	Nov 1979 - Sep 1980	JICA
	Master Plan on Safe Improvement of Suez Canal	Aug 1983 - Aug 1985	JICA
	Feasibility Study on the Development Plan of Suez Bay Coastal Area	Feb - Mar 1985	JICA
	Special Assistance for Project Sustainability on Damietta Port Project	Sep 1994 - Jul 1995	OECF
	Feasibility Study on a Bridge over Northern Part of the Suez Canal	May 1995 - Nov 1996	JICA
	Master Plan and Rehabilitation Scheme of the Greater Alexandria Port	Mar 1998 - Jan 1999	JICA
	The Effective Management System of the Suez Canal	Nov 2000 - Mar 2002	JICA
	The Development Study on Inland Waterway Transport System	Dec 2001 - Mar 2003	JICA
	Preliminary Study on the Improvement Project of Nubaria Canal	Mar - May 2005	JICA
	The Comprehensive Study on the Master Plan for Nationwide Transport System	Nov 2009 - Mar 2012	JICA
	The Project on Enhancement of Competitive Strategy for Suez Canal	Feb 2012 - Mar 2015	JICA
	Update of Maritime Traffic Demand Forecast Modeling and Enhancement of Marketing Function of SCA (Maritime Business Trends)	Nov 2017 - Apr 2018	JICA
	Update of Maritime Traffic Demand Forecast Modeling and Enhancement of Marketing Function of SCA (Marketing)	Nov 2017 - Apr 2018	JICA
Detailed Planning Survey for "Project for Enhancement of Marketing Capacity of Suez Canal Authority"	May - Aug 2021	JICA	
Project for Enhancement of Marketing Strategy for Trade through the Suez Canal	Jan 2022 - Jan 2024	JICA	

Name of Country	Project Description	Period	Client or Implementing Agency
Ghana	Special Assistance for Project Sustainability for Ports Rehabilitation Project	Jul - Dec 1997	OECF
	Port Development Plan	Nov 2000 - Mar 2001	JICA
	Current Situation Survey on Ports in Ghana	Jul - Sep 2006	JICA
Kenya	National Transport Plan	Dec 1982 - Jun 1983	JICA
	Mombasa Port Development Project Transaction Advisory Services (Assistance for Selecting Terminal Operator)	May 2013 - Mar 2016	KPA
	Project on Master Plan for Development of Mombasa Special Economic Zone	Feb - Jun 2014	JICA
	The Project for Technical Assistance to Kenya Ports Authority on Dongo Kundu Port, Mombasa Master Plan	Aug 2014 - Nov 2015	JICA
	Preparatory Survey for Mombasa Special Economic Zone Development Project	Dec 2016 - Jun 2019	JICA
	Data Collection Survey on Blue Economy in Kenya	Nov 2017 - Jun 2018	JICA
	Detailed Design Project for the Development of Mombasa Special Economic Zone	Jul 2020 - Jul 2022	JICA
	SAPROF Review Study under Mombasa Port Development Project Phase 2	Oct 2022 - Feb 2023	KPA
	Consulting Services for Tender Assistance and Construction Supervision of Mombasa Special Economic Zone Development Project	Apr 2025 - present	KPA
	Consulting Services for Operator Selection for Dongo Kundu DK1 Berth Mombasa Special Economic Zone Development Project	Jul 2025 - present	KPA
Libya	The Study on the Port Development Strategy	2007	JTCA
Madagascar	Development of the Port of Antsiranana	Aug 1993 - Jun 1994	JICA
	The Study on the Urgent Necessity of the Expansion Project for Toamasina Port	Dec 2007 - Mar 2008	JETRO
	The Feasibility Study on Toamasina Port Development	Jan - Dec 2009	JICA
	Assistance for Implementation of Toamasina Port Development Project in the Republic of Madagascar	Oct 2014 - Jun 2015	JICA
	Toamasina Port Development Project	Sep - Nov 2018	SPAT
Morocco	Detailed Planning Survey for the Human Resource Development Project in the Transportation Field in African Countries	Apr - Jul 2017	JICA
	The Human Resource Development Project in the Transportation Field in African Countries (Phase I)	Mar 2021 - Sep 2023	JICA
Mozambique	Survey on Improvement Plan of Main Logistics Corridors	Aug 2009	JTCA
	The Preparatory Survey on Nacala Port Development Project	Jun 2010 - Jun 2011	JICA
	The Data Collection Survey for Nacala Port Improvement Plan	Oct - Nov 2011	JICA
	The Project for Improvement of Nacala Port	Feb 2012 - Mar 2015	JICA
	Support for Improvement of Nacala Port	Jun 2015 - Dec 2017	JICA
	Assistance for Preparing Operation and Management Plan of Nacala Port in the Republic of Mozambique	Jan 2021 - Oct 2022	JICA

Name of Country	Project Description	Period	Client or Implementing Agency
Namibia	The Detailed Planning Survey on The Project for Implementation of International Logistics Hub Master Plan (Phase 2) (Cargo Handling Operation / Cargo Handling Equipment Maintenance)	Aug - Oct 2019	JICA
	The Project for Implementation of International Logistics Hub Master Plan (Phase 2)	Aug 2020 - Jan 2025	JICA
Nigeria	The New Ocean Terminal Project, Lagos (Phase-I)	Dec 1977 - Jun 1978	JICA
	The New Ocean Terminal Project, Lagos (Phase-II)	Nov 1978 - Jul 1980	JICA
	Alternative Sites for the New Ocean Terminal in the Eastern Coast	Feb 1981 - Mar 1982	JICA
	Data Collection Survey on Transport and Logistics Sectors in Republic of Nigeria	Nov 2023 - Feb 2026	JICA
Senegal	Study on Port Development Plan	Dec 2015	JTCA
South Sudan	The Project for Enhancement of Operation and Management Capacity of Inland Waterway in Southern Sudan	Mar 2011 - Jul 2015	JICA
	Project on Monitoring Support and Improvement of Operation and Management of Juba River Port in the Republic of South Sudan	Feb - Aug 2017	JICA
	Implementation Review Study for the Project for Improvement of Juba River Port in South Sudan	Nov 2021 - Aug 2022	JICA
Tanzania	Port Development and Administrative Capacity Improvement Project for Main Ports	Jul 2009	JTCA
	Survey to Identify and Formulate a Project for Development of Dar es Salaam Port	May 2013	JTCA
Togo	The Data Collection Survey for Lome Port Corridor	Oct - Dec 2011	JICA
Zambia, Burundi	Multi-national (Zambia/Burundi) –Lake Tanganyika Transport Corridor Development Project (Port Specialist)	Aug 2018 - Feb 2019	AfDB

Name of Country	Project Description	Period	Client or Implementing Agency
African region	The Project on the Corridor Development for West Africa Growth Ring Master Plan	Aug 2015 - Feb 2016	JICA
	Nacala Port and International Corridor Development Promotion	Sep 2024 - Oct 2025	JICA

Name of Country	Project Description	Period	Client or Implementing Agency
Worldwide	Regional Maritime Strategy Study	1988 - 1991	UN ESCAP
	Regional Environmental Situation Study	1991 - 1992	UN ESCAP
	Environmental Assessment for Port and Harbor Development; Environmental Impact Assessment in Japan	Aug - Dec 1992	IBRD (WB)
	Data Collection Survey on Development of Ports and Airports	Feb 2017 - Jan 2018	JICA
	Data Collection Survey for Management for Port Projects and Privatizing Airport Projects	Jun 2018 - May 2020	JICA
	Survey for Japanese Cooperation on Port Sector for With/Post- COVID19 Recovery	Dec 2020 - May 2024	JICA

Abbreviations (Client for Implementing Agency)

ADB	Asian Development Bank
CPA	Chittagong Port Authority (Bangladesh)
CPD	Coordinación de Proyedes de Desarrollo, México (Mexico)
DGST	Directorate General of Sea Transportation (Philippines)
DOTC	Department of Transportation and Communications (Philippines)
IBRD	International Bank for Reconstruction and Development (World Bank)
IDCJ	International Development Center of Japan
JBIC	Japan Bank for International Cooperation
JBP	Japan Brazil Paper and Pulp Resource Development Co., Ltd.
JETRO	Japan External Trade Organization
JEXIM	Export-Import Bank of Japan
JICA	Japan International Cooperation Agency
JICS	Japan International Cooperation System
JTCA	Japan Transport Cooperation Association
JTTRI	Japan Transport and Tourism Research Institute
KPA	Kenya Ports Authority (Kenya)
MET	Ministère de l'Équipement et des Transports (Djibouti)
METI	Ministry of Economy, Trade and Industry (Japan)
MOT	Ministry of Transport (China, Vietnam)
MOMAF	Ministry of Maritime Affairs and Fisheries (South Korea)
MOPT	Ministry of Public Works and Transportation (Costa Rica)
MPA	Myanmar Port Authority (Myanmar)
MPWT	Ministry of Public Works and Transport (Cambodia)
NASDA	National Space Development Agency of Japan
OECF	The Overseas Economic Cooperation Fund (Japan)
PAS	Port Authority of Sihanoukville (Cambodia)
PCI	Pacific Consultants International (Japan)
PEMEX	Petroleos Mexicanos (Mexico)
SBMA	Subic Bay Metropolitan Authority (Philippines)
SLPA	Sri Lanka Ports Authority (Sri Lanka)
SPAT	Société du Port à gestion Autonome de Toamasina (Madagascar)
SCTP	Société Commerciale des Transports et des Ports (DR Congo)
UN ESCAP	United Nations Economic and Social Commission for Asia and the Pacific
WB	World Bank



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